0Short Risk Description	Uncertainty ?	Leading To?	Resulting In?	Possible Causes	"T" actio n	Controls / Actions	(Residual) Impact Assessment	(Residual) Likelihood Assessment	(Residual) Risk Score
Annual Budget & Precept Setting	Whether or not the budget will be set at an appropriate level	Either • Budgets and therefore the precept set at an unsustainably high figure Or • Budget set too low to deliver an acceptable level of service	<ul> <li>Public outcry</li> <li>Threat of future capping</li> <li>Unable to deliver services, planned work or projects</li> <li>Failure to comply with legislativ e requirem ents</li> </ul>	<ul> <li>Lack of forward planning</li> <li>Previous unrealistic decisions</li> <li>Poor risk managem ent</li> <li>Weak budgetary control resulting in a shortfall in cash or an overspend of expenditur e</li> </ul>	Treat	<ul> <li>Budgets set by committees and approved by Full Council in good time for precept demand to be issued</li> <li>Regular report to Committees of income and expenditure against agreed budget, and variations by budget headings</li> <li>Compliance with Standing Orders and Financial Regulations especially regarding expenditure</li> <li>Debate and thorough consideration by Councillors</li> </ul>	Major	Possible	Medium

		Negligible	Minor	Moderate	Major	Catastrophic
		1	2	3	4	5
Rare (< 6%)	1	Low	Low	Low	Low	High
Unlikely (6 - 20%)	2	Low	Low	Low	Medium	High
Possible (21 – 50%)	3	Low	Low	Medium	Medium	High
Likely (51 – 80%)	4	Low	Medium	Medium	High	Very High
Almost Certain (> 80%)	5	Low	Medium	High	Very High	Very High